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(Securities Code 3950) March 9, 2021

To Shareholders with Voting Rights:

Mitsuo Inada President and CEO THE PACK CORPORATION 2-9-9 Higashiobase, Higashinari-ku, Osaka

NOTICE OF THE 69th ANNUAL GENERAL MEETING OF SHAREHOLDERS

Dear Shareholders:

We would like to express our appreciation for your continued support and patronage.

We are pleased to announce the 69th Annual General Meeting of Shareholders of THE PACK CORPORATION (the "Company"). The meeting will be held for the purposes as described below.

You can exercise your voting rights in writing in lieu of attending the meeting. Please review the attached Reference Documents for the General Meeting of Shareholders, indicate your approval or disapproval for each proposal on the enclosed Voting Rights Exercise Form and return it, ensuring it arrives by 5:30 p.m. on Wednesday, March 24, 2021, Japan time.

1. Date and Time: Thursday, March 25, 2021 at 11:00 a.m. Japan time

(Reception starts at 10:00 a.m.)

2. Place: Thirty Hall, Daito City General Cultural Center located at

13-30 Shinmachi, Daito-shi, Osaka, Japan

3. Meeting Agenda:

Matters to be reported: 1. The Business Report, Consolidated Financial Statements for the Company's

 $69 th\ Fiscal\ Year\ (January\ 1,\ 2020$ - December 31, 2020) and results of audits of the Consolidated Financial Statements by the Accounting Auditor and the

Board of Auditors

2. Non-consolidated Financial Statements for the Company's 69th Fiscal Year

(January 1, 2020 - December 31, 2020)

Proposals to be resolved:

Proposal 1: Appropriation of Surplus **Proposal 2:** Election of Nine (9) Directors

- When attending the meeting, please submit the enclosed Voting Rights Exercise Form at the reception desk.
- Among the documents that should be provided with this Notice, the Notes to Consolidated Financial Statements and Notes to Non-consolidated Financial Statements are posted and disclosed on the Company's website (https://www.thepack.co.jp/) in accordance with provisions of laws and regulations as well as Article 16 of the Company's Articles of Incorporation, and therefore are not provided in the Appendix of this Notice. Accordingly, the Consolidated Financial Statements and Non-consolidated Financial Statements included in the Appendix of this Notice are a part of the Consolidated Financial Statements and Non-consolidated Financial Statements audited by the Auditors and the Accounting Auditor in the preparation of audit reports.
- Should the Reference Documents for the General Meeting of Shareholders, Business Report, Consolidated Financial Statements or Non-consolidated Financial Statements require revisions, the revised versions will be posted on the Company's website (https://www.thepack.co.jp/).

Measures to Prevent Spread of Novel Coronavirus (COVID-19) Infection

As a result of careful consideration in response to the spread of COVID-19 infections, the Company has decided to hold this General Meeting of Shareholders with appropriate infection prevention measures in place as below for the safety of our shareholders.

As part of the measures to prevent the spread of COVID-19 infections, we kindly ask you to <u>consider</u> refraining from attending the meeting in person this year.

Exercising your voting rights in advance

You can exercise your voting rights in writing instead of attending the General Meeting of Shareholders in person.

Please review the Business Report and Reference Documents for the General Meeting of Shareholders provided in this Notice, indicate your approval or disapproval for each proposal on the enclosed Voting Rights Exercise Form and return it by mail, ensuring it arrives by the exercise deadline below.

Exercise deadline: 5:30 p.m. on Wednesday, March 24, 2021, Japan time

Questions will be accepted in advance

We will be accepting your questions in advance on the website below.

(https://www.thepack.co.jp/contact/shareholders contact.html)

Questions deemed to be of particular interest to shareholders will be answered promptly on the website after the General Meeting of Shareholders.

Requests for shareholders attending in person

Shareholders considering attending this General Meeting of Shareholders are kindly requested to pay attention to the status of the spread of infection and their own health conditions on the day of the meeting, take preventive measures against infection and spread, such as wearing a mask, and make a careful decision so as not to force themselves to attend the meeting.

Measures taken by the Company on the day of the General Meeting of Shareholders

Please note that to reduce the risk of infection on the day of the meeting, we plan to implement measures such as shortening the meeting time, ensuring adequate spacing between seats, and having attendants wear a face mask and disinfect their hands with alcohol.

Reference Documents for the General Meeting of Shareholders

Proposals and References

Proposal 1: Appropriation of Surplus

Concerning appropriation of surplus for the 69th fiscal year, taking into consideration factors including business results of the fiscal year under review, enhancement of internal reserves and future business development, the Company proposes as follows.

Matters concerning year-end dividend

- (1) Matters concerning the allotment of dividend property to shareholders and total amount thereof 30 yen per share of the Company's common stock

 Total amount: 569,719,590 yen
 As the Company paid an interim dividend of 30 yen per share in September 2020, the full-year dividends will be 60 yen per share.
- (2) Effective date of distribution of surplus March 26, 2021

Proposal 2: Election of Nine (9) Directors

The terms of office of all nine (9) Directors will expire at the conclusion of this year's Annual General Meeting of Shareholders. Accordingly, the election of nine (9) Directors is proposed.

The candidates for Director are as follows:

Reference: Candidate list

[External] External Director candidate [Independent] Independent Officer registered on the stock exchange

No.	Name		Current position	Attendance at Board of Directors' Meetings
1	[Reappointment]	Mitsuo Inada	President and CEO	17 of 17 meetings
2	[Reappointment]	Teruo Takinoue	Senior Managing Director	17 of 17 meetings
3	[Reappointment]	Hideaki Yamashita	Senior Managing Director	17 of 17 meetings
4	[Reappointment]	Susumu Okada	Managing Director	17 of 17 meetings
5	[Reappointment]	Michihisa Fujii	Managing Director	17 of 17 meetings
6	[Reappointment]	Norio Ashida	Managing Director	17 of 17 meetings
7	[Reappointment]	Shuichi Nakamura	Director	17 of 17 meetings
8	[Reappointment] [External] [Independent]	Hirofumi Hayashi	Director	17 of 17 meetings
9	[Reappointment] [External] [Independent]	Uichiro Nishio	Director	17 of 17 meetings

No.	Name	Doct experience magitions responsibilities and significant consument positions		Number of shares of the	
	(Date of birth)	i ast experience	, positions, responsionities and significant concurrent positions	Company held	
		April 1980	Joined the Company		
		January 2003	General Manager, Tokyo Sales Division No. 2		
ļ		March 2004	Director		
	Mitsuo Inada	January 2008	Managing Director		
	(December 11, 1956)	January 2010	Divisional General Manager, Eastern Japan Sales Division	22 000	
		March 2015	Senior Managing Director	22,800	
	[Reappointment]	January 2016	Divisional General Manager, Western Japan Sales Division		
1		January 2017	Divisional General Manager, Sales Division		
		March 2017	Executive Vice President		
		March 2018	President and CEO (to present)		
	[Reason for nomination as candidate for Director]				
	Since joining the Company, he has mainly been engaged in the operations of sales departments. From 2018, he has served				
			is regarding important management issues and supervising business		
	has extensive operation	onal experience ar	id insight regarding all aspects of management, and we believe he is	qualified for the	
	position. Therefore, the Company nominates him again as a candidate for Director.				
		April 1984	Joined the Company		
		January 2008	General Manager, Osaka Production Division		
	Teruo Takinoue	January 2008 March 2011	General Manager, Osaka Production Division Director		
	Teruo Takinoue (April 30, 1961)	•		11 000	
		March 2011	Director	11,000	
		March 2011 January 2012	Director Deputy Divisional General Manager, Production Division	11,000	
2	(April 30, 1961)	March 2011 January 2012 April 2014	Director Deputy Divisional General Manager, Production Division Divisional General Manager, Packaging Products Division	11,000	
2	(April 30, 1961)	March 2011 January 2012 April 2014 March 2015	Director Deputy Divisional General Manager, Production Division Divisional General Manager, Packaging Products Division Managing Director	11,000	
2	(April 30, 1961)	March 2011 January 2012 April 2014 March 2015 January 2017 March 2018	Director Deputy Divisional General Manager, Production Division Divisional General Manager, Packaging Products Division Managing Director Divisional General Manager, Production Division (to present) Senior Managing Director (to present)	11,000	

operational experience related to production departments and insight regarding all aspects of management, and we believe

he is qualified for the position. Therefore, the Company nominates him again as a candidate for Director.

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions		Number of shares of the	
				Company held	
		April 1982	Joined the Company		
		January 2008	General Manager, Tokyo Sales Division No. 2		
	Hideaki Yamashita	January 2011	Corporate Officer		
	(June 7, 1957)	March 2013	Director	10,300	
		January 2016	Divisional General Manager, Eastern Japan Sales Division	10,500	
	[Reappointment]	March 2017	Managing Director		
3		January 2019	Senior Managing Director (to present)		
			Divisional General Manager, Sales Division (to present)		
	[Reason for nomination as candidate for Director]				
	Since joining the Company, he has been engaged in the operations of sales departments. Currently, he serves as Senior				
	Managing Director in the role of Divisional General Manager of Sales Division. He has extensive operational experience				
	and morgin regulating	an aspects of mar	lagement, and we believe he is qualified for the position. Therefore,	the Company	
			nagement, and we believe he is qualified for the position. Therefore, Director.	the Company	
	nominates him again	as a candidate for	Director.	the Company	
		as a candidate for April 1982	Director. Joined the Company	the Company	
		as a candidate for April 1982 January 2010	Director. Joined the Company General Manager, Purchasing Division	the Company	
		as a candidate for April 1982	Director. Joined the Company	the Company	
	nominates him again Susumu Okada	April 1982 January 2010 January 2011 March 2016	Director. Joined the Company General Manager, Purchasing Division Corporate Officer Director		
	nominates him again	April 1982 January 2010 January 2011 March 2016	Director. Joined the Company General Manager, Purchasing Division Corporate Officer Director Divisional General Manager, Western Japan Sales Division	the Company 9,600	
	Susumu Okada (November 11, 1958)	April 1982 January 2010 January 2011 March 2016 January 2017 March 2017	Director. Joined the Company General Manager, Purchasing Division Corporate Officer Director Divisional General Manager, Western Japan Sales Division Managing Director (to present)		
	nominates him again Susumu Okada	April 1982 January 2010 January 2011 March 2016 January 2017	Director. Joined the Company General Manager, Purchasing Division Corporate Officer Director Divisional General Manager, Western Japan Sales Division Managing Director (to present) Divisional General Manager, Packaging Products Market		
4	Susumu Okada (November 11, 1958)	April 1982 January 2010 January 2011 March 2016 January 2017 March 2017	Director. Joined the Company General Manager, Purchasing Division Corporate Officer Director Divisional General Manager, Western Japan Sales Division Managing Director (to present)		

[Reason for nomination as candidate for Director]

Since joining the Company, he has mainly been engaged in sales and purchasing operations. Currently, he serves as Managing Director in the roles of Divisional General Manager of Packaging Products Market Division and Deputy Divisional General Manager of Sales Division. He has extensive operational experience and insight regarding all aspects of management, and we believe he is qualified for the position. Therefore, the Company nominates him again as a candidate for Director.

No.	Name (Date of birth)	Past experience	e, positions, responsibilities and significant concurrent positions	Number of shares of the Company held	
	Michihisa Fujii (August 21, 1958) [Reappointment]	April 2005 April 2005	Joined the Company Department Manager, Planning and Development Dept., Purchasing Division		
		January 2008 January 2012	Department Manager, Corporate Planning Dept. Corporate Officer	7,700	
		March 2014	Director	7,700	
_		March 2017	Divisional General Manager, Administration Division		
5		March 2018	Managing Director (to present)		
		January 2019	Divisional General Manager, Corporate Division (to present)		
	[Reason for nomination				
			engaged in the operations of purchasing and corporate planning dep		
			or in the role of Divisional General Manager of Corporate Division		
			ight regarding all aspects of management, and we believe he is qua	lified for the	
	position. Therefore, the		ates him again as a candidate for Director.		
		April 1986	Joined the Company		
	Norio Ashida	January 2011	General Manager, Tokyo Sales Division No. 4		
	(November 20, 1963)	January 2015	Corporate Officer		
	[Reappointment]	January 2019	Managing Corporate Officer	3,800	
		January 2019	Divisional General Manager, Eastern Japan Sales Division (to		
6		March 2020	present)		
	[Dansan fan manningti		Managing Director (to present)		
		[Reason for nomination as candidate for Director] Since joining the Company, he has been engaged in the operations of sales departments. Currently, he serves as Managing			
	Director in the role of Divisional General Manager of Eastern Japan Sales Division. He has extensive operational experience and insight regarding all aspects of management, and we believe he is qualified for the position. Therefore, the				
	Company nominates him again as a candidate for Director.				
	company nominates	April 1983	Joined the Company		
	Shuichi Nakamura (May 29, 1958)	October 2002	Head, Audit Dept.		
		January 2011	Department Manager, Finance Department		
		January 2015	Corporate Officer	6,100	
	[Reappointment]	March 2017	Director (to present)		
7		January 2019	Deputy Divisional General Manager, Corporate Division (to		
/		-	present)		
	[Reason for nomination as candidate for Director]				
	Since joining the Company, he has been engaged in the operations of sales, audit and finance departments. Currently, he				
	serves as Director in the role of Deputy Divisional General Manager of Corporate Division. He has extensive operational				
	experience and knowledge regarding all aspects of management, and we believe he is qualified for the position. Therefore,				
	the Company nominates him again as a candidate for Director.				

No.	Name (Date of birth)	Past experience, positions, responsibilities and significant concurrent positions		Number of shares of the Company held		
	Hirofumi Hayashi (August 17, 1965)	October 1991 August 1995 January 2001	Joined Century Audit Corporation Registered as a certified public accountant Established Hayashi CPA and Tax Accountant Office (to			
8	[Reappointment] [External] [Independent]	March 2001 March 2014 March 2015	present) Registered as a certified tax accountant External Auditor, the Company External Director (to present)	2,000		
	appropriately fulfill the As a certified public a objective standpoint, cultivated through ex	nomination as candidate for External Director and reason for judgment of the Company that he way fulfill the duties as External Director] and public accountant and certified tax accountant, he has served as External Director of the Company and point, leveraging his advanced knowledge regarding finance and accounting, and his comprehensive experience. The Company nominates him again as a candidate for Director in ordinary his experience and knowledge in the management of the Company.				
9	Uichiro Nishio (March 7, 1955) [Reappointment] [External] [Independent]	March 1982 December 1983 July 1999 July 2002 April 2005 March 2015 March 2018 (Significant conce Professor, Institut Kwansei Gakuin External Director INDUSTRIAL Concentral Auditor, on as candidate for	Registered as a certified public accountant Registered as a certified tax accountant Representative Partner, Seiwa Audit & Accounting Firm Representative Partner, Deloitte Touche Tohmatsu LLC Professor, Institute of Business and Accounting, Professional Graduate School, Kwansei Gakuin University (to present) External Auditor, the Company External Director (to present) urrent positions) te of Business and Accounting, Professional Graduate School, University (Audit and Supervisory Committee Member), ARAYA O., LTD. KMEW Co., Ltd. External Director and reason for judgment of the Company that he	1,600 will		
	appropriately fulfill the duties as External Director] As a certified public accountant and certified tax accountant, he has served as External Director of the Company from an objective standpoint, leveraging his advanced knowledge regarding finance and accounting, and his comprehensive insight cultivated through extensive experience. The Company nominates him again as a candidate for Director in order for him to continue utilizing his experience and knowledge in the management of the Company.					

(Notes)

- 1. There are no special conflicts of interest between the candidates for Director and the Company.
- 2. Messrs. Hirofumi Hayashi and Uichiro Nishio are candidates for External Director as stipulated in Article 2, paragraph (3), item (vii) of the Regulation for Enforcement of the Companies Act. The Company has appointed them as Independent Directors based on Article 436-2 of the Securities Listing Regulations of the Tokyo Stock Exchange.
- 3. At the conclusion of this year's Annual General Meeting of Shareholders, Mr. Hirofumi Hayashi will have served as External Director of the Company for six years. He had also served as Auditor of the Company in the past.
- 4. At the conclusion of this year's Annual General Meeting of Shareholders, Mr. Uichiro Nishino will have served as External Director of the Company for three years. He had also served as Auditor of the Company in the past.
- 5. Messrs. Hirofumi Hayashi and Uichiro Nishio are neither executives nor officers of a Specified Associated Service Provider of the Company as stipulated in Article 2, paragraph (3), item (xix) of the Regulation Ordinance for Enforcement of the Companies Act, nor have they been executives or officers of a Specified Associated Service Provider of the Company in the past five years. In the past two years, they have not received any large amounts of money or other property from the Company or a Specified Associated Service Provider of the Company, nor do they have plans to receive large amounts of money or property from such companies. In addition, they are not a spouse, relative within the third-degree of kinship, etc. of an executive or officer of the Company or of a Specified Associated Service Provider of the Company.
- 6. The Company has entered into liability limitation agreements with External Directors in accordance with Article 427, paragraph (1) of the Companies Act. If this proposal is approved and adopted, the Company intends to continue liability limitation agreements with the two candidates for External Director.

The contents of the liability limitation agreement are as follows.

- The maximum amount of liability for damages to the Company that an External Director shall bear due to the failure to perform his/her duties shall be the minimum amount stipulated in Article 427, paragraph (1) of the Companies Act.
- The above liability limitation applies only in cases where an External Director performed his/her duties giving rise to such responsibilities in good faith and without gross negligence.
- 7. The Company has entered into a contract of Directors and Officers Liability Insurance (D&O Insurance) with an insurance company, as provided for in Article 430-3, paragraph (1) of the Companies Act. This insurance policy covers damages arising from liability borne by the insured persons in the course of execution of their duties as an officer, etc. or claims pertaining to the pursuit of such liability. In the event that the reappointment of each candidate is approved, they will continue to be included as insured persons in this insurance policy.