Business Results for the Third Quarter of the Year Ending December 31, 2026 [Japan GAAP] (Consolidated)

November 11, 2026

Company: **The Pack Corporation** Listed on TSE, Prime Market
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Expected starting date of dividend payment: -
Supplementary financial document: No
Results briefing: No

(Rounded down to million yen)

1. Consolidated business results for the third quarter of the year ending December 31, 2026 (January 1, 2026 through September 30, 2026)

(1) Consolidated operational results (cumulative) (%: change from same quarter of previous year)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Third quarter of year ending December 31, 2026	76,810	7.3	4,908	14.7	5,115	13.1	3,442	(0.1)
Third quarter of year ended December 31, 2025	71,603	2.2	4,278	(13.5)	4,521	(11.8)	3,446	(13.5)

(Note) Comprehensive income Third quarter of year ending December 31, 2026: 3,554 million yen (7.4%)
Third quarter of year ended December 31, 2025: 3,308 million yen (-9.9%)

	Quarterly basic earnings per share	Quarterly diluted earnings per share
	Yen	Yen
Third quarter of year ending December 31, 2026	62.37	62.35
Third quarter of year ended December 31, 2025	61.13	61.11

(Note) The Company implemented a stock split at a ratio of three common shares to one with an effective date of July 1, 2025. Calculations of basic earnings per share and diluted earnings per share are based on the assumption that the stock split took place at the beginning of the fiscal year ended December 31, 2024.

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio
	Million yen	Million yen	%
Third quarter of year ending December 31, 2026	95,981	76,440	79.6
Year ended December 31, 2025	104,212	76,997	73.9

(Reference) Owner's equity Third quarter of year ending December 31, 2026: 76,421 million yen
Year ended December 31, 2025: 76,978 million yen

2. Dividends

	Dividend per share				
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total
	Yen	Yen	Yen	Yen	Yen
Year ended December 31, 2025	–	58.00	–	22.00	–
Year ending December 31, 2026	–	17.00	–		
Year ending December 31, 2026 (forecast)				25.00	42.00

(Note) Revision from most recently announced dividends forecast: None
The Company implemented a stock split at a ratio of three common shares to one with an effective date of July 1, 2025. The dividends at the end of the six-month period for the year ended December 31, 2025 are the actual amounts paid before the stock split; "–" refers to the total annual dividend. Taking into account the stock split, the dividend per share at the end of the six-month period under review was 19.33 yen; the total annual dividend was 41.33 yen.

3. Forecast of consolidated results for the year ending December 31, 2026 (January 1, 2026 through December 31, 2026)

(%: change from previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
Full year	106,000	2.8	7,500	4.1	7,700	2.2	5,300	(12.0)	95.35

(Note) Revision from most recently announced forecast of results: None

***Notes**

(1) Material changes in the scope of consolidation during this quarterly cumulative period: None

(2) Application of special account processing in preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, accounting estimates, and retrospective restatement
- 1) Changes in accounting policies based on revisions of the accounting standard: None
- 2) Changes in accounting policies other than ones based on revisions of the accounting standard: None
- 3) Changes in accounting estimates: None
- 4) Retrospective restatement: None

(4) Number of issued and outstanding shares (common stock)

1) Number of issued and outstanding shares at the end of fiscal year (including treasury shares)	3Q, year ending December 31, 2026	59,700,000 shares	Year ended December 31, 2025	59,700,000 shares
2) Number of treasury shares at the end of fiscal year	3Q, year ending December 31, 2026	5,494,157 shares	Year ended December 31, 2025	4,115,930 shares
3) Average number of shares (quarterly cumulative)	3Q, year ending December 31, 2026	55,187,759 shares	3Q, year ended December 31, 2025	56,369,073 shares

(Note) The Company implemented a stock split at a ratio of three common shares to one with an effective date of July 1, 2025. Calculations of average number of shares (cumulative from the beginning of the fiscal year) are based on the assumption that the stock split took place at the beginning of the fiscal year ended December 31, 2025.

***Review of quarterly consolidated financial statements by certified public accountants or audit firm: None**

***Explanation regarding appropriate use of business forecasts and other special instructions**

Forward-looking statements regarding future performance are based on assumptions regarding various factors affecting business performance and information available to the Company's management as of the date the materials were prepared. Actual results may differ significantly from forecasts.

Also see "Explanation Regarding Consolidated Business Forecasts and Other Forward-Looking Statements" on p. 3 of the Attachments concerning forward-looking statements.

Contents of Attachments

1.	Overview of Operational Results	2
(1)	Quarterly Operational Results	2
(2)	Quarterly Financial Position	3
(3)	Explanation Regarding Consolidated Business Forecasts and Other Forward-Looking Statements	3
2.	Quarterly Consolidated Financial Statements and Notes	4
(1)	Quarterly Consolidated Balance Sheet	4
(2)	Quarterly Consolidated Statement of Income and Consolidated Statement of Comprehensive Income	6
(3)	Notes to Quarterly Consolidated Financial Statements	8
	(Segment and Other Information)	8
	(Significant Changes in Shareholders' Equity)	9
	(Going Concern Assumption)	9
	(Quarterly Consolidated Statement of Cash Flows)	9

1. Overview of Operational Results

(1) Quarterly Operational Results

During the nine-month period under review, Japan's economy maintained a course of gentle recovery, supported by wage increases that remained at a high level this year and government measures to address rising prices. Consumer spending remained in a gentle rising trend. Spending on goods showed signs of bottoming out against the backdrop of slowing price increases, while spending on services, particularly entertainment-related services, remained strong. However, uncertainties related to the Middle East and concerns about renewed inflation due to the weakening yen pose major risks to consumer sentiment.

In the United States, corporate capital investments in AI (artificial intelligence) and infrastructure continued to be major drivers of economic growth. Meanwhile, although overall consumer spending remained relatively strong, consumption continued to become increasingly polarized due to disparities in purchasing power, reflecting the impact of rising prices attributable to higher crude oil prices and supply chain disruptions amid escalating tensions in the Middle East.

In China, while strong exports and investment in high-tech industries provided underlying support for the economy, economic activity appeared to be gradually slowing, due to a growing tendency among consumers to save and uncertainty surrounding employment, as well as the prolonged slump in the real estate market.

Under these circumstances, the Group adopted "Solidifying the Groundwork to Realize Our Purpose" as its slogan for the Medium-Term Management Plan. The Group has set the goal of building strong business and management foundations that will generate sustainable growth. This plan targets consolidated net sales of 120,000 million yen and operating profit of 10,000 million yen for the fiscal year ending December 31, 2030. Group companies have worked as a team to improve business performance through means including venturing into new markets, making active capital and human resource investments, and establishing quality management systems.

As a result, during the nine-month period under review, net sales grew by 7.3% year on year to 76,810 million yen; operating profit grew by 14.7% to 4,908 million yen; ordinary profit grew by 13.1% to 5,115 million yen; and profit attributable to owners of parent fell by 0.1% to 3,442 million yen—the latter reflecting the significant gains on sales of strategically held shares recorded in the same period of the previous year.

Given below is the business performance for each segment.

(Paper Products)

During the nine-month period under review, the paper products segment accounted for 73.2% of consolidated sales. For sales of paper bags, which accounted for 29.3% of consolidated sales, sales to domestic customers remained strong, while sales to overseas customers also grew, driving sales up 3.7% year on year to 22,518 million yen.

Sales of paper cartons, which accounted for 25.6% of consolidated sales, grew by 4.3% to 19,649 million yen. Contributing factors included strong sales to the souvenirs market, chiefly in cartons for food products, as well as strong sales of cartons for takeout/delivery food products and packages for the e-commerce market.

Robust sales of food containers, including those for takeout food, delivery packages for the e-commerce market, and transport packaging drove sales of corrugated boxes, which rose 25.1% to 12,962 million yen, accounting for 16.9% of consolidated sales.

In the area of printing, which accounted for 1.4% of consolidated sales, sales fell by 27.9% to 1,057 million yen following changes such as reviewing the segment classifications associated with the absorption-type merger of Nikko Print Corporation.

Overall, sales in the paper products segment grew 7.2% to 56,188 million yen, while operating profit grew by 11.4% to 4,529 million yen.

(Film Packaging)

The film packaging segment accounted for 13.0% of consolidated sales during the nine-month period under review. Segment sales were up 5.2% year on year to 10,029 million yen, as growth in carry bags for events and various types of flexible

packaging for food products offset a decline in sales of packages for hygiene products. Operating profit in this segment was up 18.1% to 588 million yen.

(Other Businesses)
Other businesses accounted for 13.8% of consolidated sales during the nine-month period under review. Strong sales of soft bags for high-end products and events resulted in a year-on-year increase of 9.5% in segment sales to 10,593 million yen. Operating profit grew by 19.0% to 830 million yen.

(2) Quarterly Financial Position

Assets totaled 95,981 million yen at the end of the nine-month period under review, down 8,231 million yen from the end of the previous fiscal year. Major factors included declines of 7,887 million yen in cash and deposits and 5,813 million yen in notes and accounts receivable-trade, while land grew by 3,841 million yen.
Liabilities fell 7,673 million yen to 19,541 million yen. The primary factors were declines of 2,877 million yen in electronically recorded obligations-operating, 2,370 million yen in notes and accounts payable-trade, and 1,184 million yen in income taxes payable.
Net assets fell by 557 million yen to 76,440 million yen. Key factors included increases of 1,945 million yen in treasury shares, 1,265 million yen in retained earnings, and 107 million yen in foreign currency translation adjustment.

(3) Explanation Regarding Consolidated Business Forecasts and Other Forward-Looking Statements

The consolidated business forecasts remain unchanged from those announced February 13, 2026.

2. Quarterly Consolidated Financial Statements and Notes

(1) Quarterly Consolidated Balance Sheet

(Million yen)

	Previous fiscal year (as of December 31, 2025)	Third quarter of current fiscal year (as of September 30, 2026)
Assets		
Current assets		
Cash and deposits	24,061	16,173
Notes and accounts receivable-trade	24,809	18,996
Securities	2,000	2,498
Merchandise and finished goods	7,271	8,729
Work in process	1,139	1,394
Raw materials and supplies	1,033	1,170
Other	1,384	1,488
Allowance for doubtful accounts	(32)	(32)
Total current assets	61,667	50,418
Non-current assets		
Property, plant, and equipment		
Buildings and structures, net	8,338	8,192
Machinery, equipment, and vehicles, net	9,786	8,960
Tools, furniture, and fixtures, net	329	299
Land	11,238	15,080
Construction in progress	659	1,179
Total property, plant, and equipment	30,352	33,712
Intangible assets	4,310	4,793
Investments and other assets		
Investment securities	6,114	5,232
Retirement benefit assets	1,017	1,033
Deferred tax assets	123	104
Other	679	739
Allowance for doubtful accounts	(52)	(52)
Total investments and other assets	7,881	7,057
Total non-current assets	42,544	45,563
Total assets	104,212	95,981

(Million yen)

	Previous fiscal year (as of December 31, 2025)	Third quarter of current fiscal year (as of September 30, 2026)
Liabilities		
Current liabilities		
Notes and accounts payable-trade	13,593	11,222
Electronically recorded obligations-operating	6,014	3,137
Current portion of long-term loans payable	128	160
Income taxes payable	1,510	326
Provision for bonuses	309	794
Provision for bonuses for directors (and other officers)	50	36
Other	4,313	2,777
Total current liabilities	25,920	18,455
Non-current liabilities		
Long-term loans payable	334	200
Retirement benefit liability	306	309
Deferred tax liabilities	623	544
Other	30	30
Total non-current liabilities	1,294	1,085
Total liabilities	27,214	19,541
Net assets		
Shareholders' equity		
Capital stock	2,553	2,553
Capital surplus	3,164	3,175
Retained earnings	72,954	74,219
Treasury shares	(4,485)	(6,430)
Total shareholders' equity	74,186	73,518
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,624	1,675
Deferred gains or losses on hedges	-	1
Foreign currency translation adjustment	625	733
Remeasurements of defined benefit plans	541	493
Total accumulated other comprehensive income	2,791	2,903
Share acquisition rights	18	18
Total net assets	76,997	76,440
Total liabilities and net assets	104,212	95,981

(2) Quarterly Consolidated Statement of Income and Consolidated Statement of Comprehensive Income

Quarterly Consolidated Statement of Income

Cumulative period through third quarter

(Million yen)

	Cumulative period through third quarter of previous fiscal year (from January 1, 2025 to September 30, 2025)	Cumulative period through third quarter of current fiscal year (from January 1, 2026 to September 30, 2026)
Net sales	71,603	76,810
Cost of sales	54,042	58,049
Gross profit	17,561	18,761
Selling, general and administrative expenses		
Freightage and packing expenses	2,937	3,102
Salaries and allowances	3,311	3,502
Directors' compensation	396	371
Provision of allowance for doubtful accounts	22	0
Provision for bonuses	416	416
Provision for directors' bonuses	41	37
Retirement benefit expenses	156	148
Depreciation	582	571
Rent expenses	2,429	2,685
Other	2,987	3,017
Total selling, general and administrative expenses	13,282	13,852
Operating profit	4,278	4,908
Non-operating income		
Interest income	106	98
Dividend income	100	89
Rent income	30	33
Other	41	71
Total non-operating income	279	291
Non-operating expenses		
Interest expenses	6	4
Cost of lease revenue	4	5
Foreign exchange loss	11	60
Commission for purchase of treasury shares	0	4
Other	12	9
Total non-operating expenses	36	84
Ordinary profit	4,521	5,115
Extraordinary income		
Gain on sales of investment securities	488	1
Gain on sales of non-current assets	0	-
Total extraordinary income	488	1
Extraordinary losses		
Loss on sales of non-current assets	0	0
Loss on retirement of non-current assets	2	9
Loss on valuation of investment securities	-	22
Loss due to disasters	-	40
Total extraordinary losses	3	72
Profit before income taxes	5,006	5,044
Income taxes-current	1,634	1,676
Income taxes-deferred	(73)	(74)
Total income taxes	1,560	1,602
Profit	3,446	3,442
Profit attributable to owners of parent	3,446	3,442

Quarterly Consolidated Statement of Comprehensive Income

Cumulative period through third quarter

(Million yen)

	Cumulative period through third quarter of previous fiscal year (from January 1, 2025 to September 30, 2025)	Cumulative period through third quarter of current fiscal year (from January 1, 2026 to September 30, 2026)
Profit	3,446	3,442
Other comprehensive income		
Valuation difference on available-for-sale securities	73	50
Deferred gains or losses on hedges	(2)	1
Foreign currency translation adjustment	(184)	107
Remeasurements of defined benefit plans, net of tax	(23)	(47)
Total other comprehensive income	(137)	112
Comprehensive income	3,308	3,554
(Comprehensive income attributable to)		
Comprehensive income attributable to owners of parent	3,308	3,554

(3) Notes to Quarterly Consolidated Financial Statements

(Segment and Other Information)

[Segment information]

I. Preceding nine-month period (from January 1, 2025 to September 30, 2025)

1. Net sales and profit or loss and breakdown of profit by reportable segment

(Million yen)

	Reportable segment			Other businesses (Note 1)	Total	Adjustment (Note 2)	Amount posted in the Quarterly Consolidated Statement of Income (Note 3)
	Paper Products	Film Packaging	Subtotal				
Net sales							
Paper bags	21,719	–	21,719	–	21,719	–	21,719
Paper cartons	18,840	–	18,840	–	18,840	–	18,840
Corrugated boxes	10,365	–	10,365	–	10,365	–	10,365
Printing	1,467	–	1,467	–	1,467	–	1,467
Film packaging	–	9,534	9,534	–	9,534	–	9,534
Others	–	–	–	9,677	9,677	–	9,677
Revenue from contracts with customers	52,392	9,534	61,926	9,677	71,603	–	71,603
Other revenue	–	–	–	–	–	–	–
Sales to external customers	52,392	9,534	61,926	9,677	71,603	–	71,603
Intersegment sales and transfers	–	–	–	–	–	–	–
Subtotal	52,392	9,534	61,926	9,677	71,603	–	71,603
Segment profit	4,067	498	4,565	697	5,263	(985)	4,278

Notes: 1. “Others” includes supplies and other goods.
2. The adjustment amount of -985 million yen for segment profit includes -55 million yen in elimination of intersegment transactions and -929 million yen in Companywide costs, which are not allocated to individual reportable segments. Companywide costs consist mainly of costs related to parent company administrative sections.
3. Segment profit is adjusted against operating profit on the Quarterly Consolidated Statement of Income.

II. Nine-month period under review (from January 1, 2026 to September 30, 2026)

1. Net sales and profit or loss and breakdown of profit by reportable segment

(Million yen)

	Reportable segment			Other businesses (Note 1)	Total	Adjustment (Note 2)	Amount posted in the Quarterly Consolidated Statement of Income (Note 3)
	Paper Products	Film Packaging	Subtotal				
Net sales							
Paper bags	22,518	–	22,518	–	22,518	–	22,518
Paper cartons	19,649	–	19,649	–	19,649	–	19,649
Corrugated boxes	12,962	–	12,962	–	12,962	–	12,962
Printing	1,057	–	1,057	–	1,057	–	1,057
Film packaging	–	10,029	10,029	–	10,029	–	10,029
Others	–	–	–	10,593	10,593	–	10,593
Revenue from contracts with customers	56,188	10,029	66,217	10,593	76,810	–	76,810
Other revenue	–	–	–	–	–	–	–
Sales to external customers	56,188	10,029	66,217	10,593	76,810	–	76,810
Intersegment sales and transfers	–	–	–	–	–	–	–
Subtotal	56,188	10,029	66,217	10,593	76,810	–	76,810
Segment profit	4,529	588	5,117	830	5,948	(1,039)	4,908

Notes: 1. "Others" includes supplies and other goods.
2. The adjustment amount of -1,039 million yen for segment profit includes -21 million yen in elimination of intersegment transactions and -1,017 million yen in Companywide costs, which are not allocated to individual reportable segments. Companywide costs consist mainly of costs related to parent company administrative sections.
3. Segment profit is adjusted against operating profit on the Quarterly Consolidated Statement of Income.

(Significant Changes in Shareholders' Equity)

The Company purchased 1,426,700 treasury shares in accordance with a resolution passed by the Board of Directors on February 13, 2026. The purchase increased treasury shares by 1,999 million yen to 6,430 million yen at the end of the nine-month period under review.

(Going Concern Assumption)

Not applicable

(Quarterly Consolidated Statement of Cash Flows)

No Quarterly Consolidated Statement of Cash Flows for the nine-month period under review has been prepared. Depreciation (including amortization related to intangible assets other than goodwill) and amortization of goodwill for the nine months under review are as follows:

	Preceding nine-month period (from January 1, 2025 to September 30, 2025)	Nine-month period under review (from January 1, 2026 to September 30, 2026)
Depreciation	2,151 million yen	2,123 million yen
Amortization of goodwill	9 million yen	14 million yen