

Business Results for the Year Ended December 31, 2025 [Japan GAAP] (Consolidated)

February 13, 2026

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Results briefing: Yes (for institutional investors and securities analysts)

(Rounded down to million yen)

1. Consolidated business results for the year ended December 31, 2025 (January 1, 2025 through December 31, 2025)

(1) Consolidated operational results (% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Million yen	%	Million yen	%	Million yen	%	Million yen	%
Year ended December 31, 2025	103,125	1.6	7,207	(10.0)	7,532	(9.1)	6,024	(4.6)
Year ended December 31, 2024	101,461	3.8	8,009	3.4	8,285	2.8	6,316	11.7

Note: Comprehensive income

Year ended December 31, 2025: 5,794 million yen (down 8.3%)

Year ended December 31, 2024: 6,319 million yen (down 10.4%)

	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary profit to total assets	Ratio of operating profit to net sales
	Yen	Yen	%	%	%
Year ended December 31, 2025	107.13	107.09	8.0	7.3	7.0
Year ended December 31, 2024	111.17	111.11	8.7	8.2	7.9

Reference: Investment earnings/loss on equity-method

Year ended December 31, 2025: – million yen

Year ended December 31, 2024: – million yen

Note: On July 1, 2025, the Company executed a share split at a ratio of three shares per share of common stock. "Calculations of basic earnings per share" and "diluted earnings per share" are based on the assumption that this share split took place at the start of the previous fiscal year.

(2) Consolidated financial position

	Total assets	Net assets	Capital adequacy ratio	Net assets per share
	Million yen	Million yen	%	Yen
Year ended December 31, 2025	104,212	76,997	73.9	1,384.90
Year ended December 31, 2024	103,292	74,485	72.1	1,321.50

Reference: Owner's equity

As of December 31, 2025: 76,978 million yen

As of December 31, 2024: 74,459 million yen

(3) Consolidated cash flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at end of period
	Million yen	Million yen	Million yen	Million yen
Year ended December 31, 2025	6,862	3,514	(3,553)	23,551
Year ended December 31, 2024	7,101	(5,436)	(3,041)	16,656

2. Dividends

	Dividend per share					Total dividends (Total)	Dividend payout ratio (Consolidated)	Ratio of total dividend to net assets (Consolidated)
	End of 1Q	End of 2Q	End of 3Q	Year-end	Total			
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Year ended December 31, 2024	–	52.00	–	66.00	118.00	2,225	35.4	3.1
Year ended December 31, 2025	–	58.00	–	22.00	–	2,313	38.6	3.1
Year ending December 31, 2026 (forecast)	–	17.00	–	25.00	42.00		44.0	

Note: On July 1, 2025, the Company executed a share split at a ratio of three shares per share of common stock. The year-end dividends for the fiscal year ending December 31, 2025 reflect this stock split, and total annual dividends are presented as “-”. If we disregard the stock split, the year-end dividend per share for the fiscal year ending December 31, 2025, would be 66.00 yen.

3. Forecast of consolidated results for the year ending December 31, 2026 (January 1, 2026 through December 31, 2026)

(% change from the previous corresponding period)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half (accumulated)	49,000	3.4	3,000	4.8	3,100	2.0	2,200	(9.4)	39.58
Full year	106,000	2.8	7,500	4.1	7,700	2.2	5,300	(12.0)	95.35

*Notes

- (1) Material changes in subsidiaries during this period: None
- (2) Changes in accounting policies, accounting estimates, and retrospective restatement
 - 1) Changes in accounting policies based on revisions of the accounting standard: Yes
 - 2) Changes in accounting policies other than ones based on revisions of the accounting standard: None
 - 3) Changes in accounting estimates: None
 - 4) Retrospective restatement: None
- (3) Number of issued and outstanding shares (common stock)

1) Number of issued and outstanding shares at the end of fiscal year (including treasury shares)	As of December 31, 2025	59,700,000 shares	As of December 31, 2024	59,700,000 shares
2) Number of treasury shares at the end of fiscal year	As of December 31, 2025	4,115,930 shares	As of December 31, 2024	3,355,092 shares
3) Average number of shares	As of December 31, 2025	56,238,895 shares	As of December 31, 2024	56,813,178 shares

Note: On July 1, 2025, the Company executed a share split at a ratio of three shares per share of common stock. Calculations of the number of shares outstanding at the end of the period (including treasury shares), number of treasury shares at the end of the fiscal year, and average number of shares during the period are based on the assumption that this stock split occurred at the start of the previous fiscal year.

***The current financial summary is not subject to audit by certified public accountants or auditing firms.**

*Explanation regarding appropriate use of business forecasts and other special instructions

Forecasts regarding future performance in these materials are based on assumptions judged to be valid and information available to the Company’s management at the time the materials were prepared. They do not represent guarantees by the Company regarding future performance. Actual results may differ significantly from forecasts for various reasons.

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1. Overview of Operational Results

(1) Operational Results

During the consolidated fiscal year under review, Japan's economy maintained a course of gentle recovery, driven mainly by improving income conditions and government economic policies. Support from demand related to tourism from abroad had a limited impact. The recovery in consumer spending remained relatively weak compared to wage and income growth due to chronic inflation, which affected food and other consumer goods. Given these circumstances, the negative effects of rising US tariffs pose major direct and indirect downside risks to the Japanese economy.

In the United States, despite the effects of inflation on consumer behavior, the labor market supply and demand remained largely balanced. While these conditions continued to support consumer spending, concerns persist that pressure from tariff policies on corporate earnings may dampen corporate and consumer economic activity.

In China, while government economic policies and social welfare measures provided underlying support for domestic consumption, the unemployment rate remained flat and growth in disposable income was sluggish. The real estate market also remained in a slump, and uncertainty spurred by trade frictions with the United States dampened consumption.

Under these circumstances, in line with the Medium-Term Management Plan slogan, "Evolution—Start of purpose-based management and Sustainable Management," the Group sought to achieve consolidated net sales of 107,000 million yen and operating profit of 8,300 million yen in the fiscal year ending December 31, 2025. Group companies worked as a team to strengthen earnings in various ways, including efforts to venture into new markets and improve quality management. Additionally, we proceeded to make aggressive capital and human resource investments. During the consolidated fiscal year under review, net sales grew by 1.6% year on year to 103,125 million yen; operating profit declined by 10.0% to 7,207 million yen; ordinary profit declined by 9.1% to 7,532 million yen; and profit attributable to owners of parent fell by 4.6% to 6,024 million yen.

Given below is the business performance for each segment.

(Paper Products)

During the consolidated fiscal year under review, the paper products segment accounted for 73.5% of consolidated sales. For sales of paper bags, which accounted for 31.1% of consolidated sales, despite growing sales to overseas markets, domestic market sales were slow, driving sales down 0.5% year on year to 32,044 million yen.

Sales of paper cartons, which accounted for 26.1% of consolidated sales, grew by 4.0% year on year to 26,916 million yen. Contributing factors included strong sales to the souvenir market, chiefly in cartons for food products, as well as strong sales of cartons for takeout/delivery food products and packages for the e-commerce market.

Robust sales of packages for e-commerce and corrugated boxes for shipping in the manufacturing sector drove sales of corrugated boxes, which rose 13.2% year on year to 14,743 million yen, accounting for 14.3% of consolidated sales.

Sales in the printing business, which accounted for 2.0% of consolidated sales, grew by 3.0% year on year to 2,049 million yen, thanks to efforts to respond to new demand centered on packaging printing.

Overall, sales in the paper products segment grew by 3.6% year on year to 75,754 million yen, while segment operating profit fell by 8.4% to 6,567 million yen.

(Film Packaging)

The film packaging segment accounted for 12.9% of consolidated sales during the consolidated fiscal year under review. Segment sales were down 1.3% year on year to 13,322 million yen. Sales of diverse film packaging for food products grew; sales of plastic takeout bags and sanitary product packages fell. Operating profit in this segment was down 11.2% to 829 million yen.

(Other Businesses)

Other businesses accounted for 13.6% of consolidated sales during the consolidated fiscal year under review. Reduced sales of supplies for the Pack Assortment Service (PAS) System (an integrated outsourcing system designed to handle tasks from manufacturing and procurement through inventory control and delivery of packaging materials) resulted in a year-on-year decline of 5.4% in segment sales, to 14,048 million yen. Operating income fell by 4.9% to 1,199 million yen.

(2) Description of Financial Position

Assets totaled 104,212 million yen at the end of the consolidated fiscal year under review, up 920 million yen from the end of the previous fiscal year. Key contributing factors included increases of 8,893 million yen in cash and deposits and 671 million yen in machinery, equipment, and vehicles. Securities and investment securities, respectively, declined by 6,499 million yen and 1,955 million yen.

Liabilities stood at 27,214 million yen at the end of the consolidated fiscal year under review, down 1,591 million yen from the end of the previous fiscal year. This was due mainly to decreases of 1,134 million yen in electronically recorded obligations-operating and 373 million yen in notes and accounts payable-trade.

Net assets at the end of the consolidated fiscal year stood at 76,997 million yen, up 2,511 million yen from the end of the previous fiscal year. Key factors behind this growth were increases of 3,695 million yen in retained earnings and 949 million yen in treasury shares.

(3) Cash flow

The balance of cash and cash equivalents at the end of the consolidated fiscal year under review was up 41.4% year on year, or 6,894 million yen, to 23,551 million yen.

<Cash flows related to operating activities>

Cash flows related to operating activities during the consolidated fiscal year under review resulted in net cash provided of 6,862 million yen (down 3.4% from net cash provided of 7,101 million yen in the previous consolidated fiscal year). Factors contributing to this figure include the recording of 8,859 million yen in profit before income taxes and 2,940 million yen in depreciation, along with 3,013 million yen in income taxes paid and 1,377 million yen in gain on sales of investment securities.

<Cash flows related to investment activities>

Cash flows related to investment activities during the consolidated fiscal year under review resulted in net cash provided of 3,514 million yen (compared to net cash used of 5,436 million yen in the previous consolidated fiscal year). This figure reflects various factors, including 9,500 million yen in proceeds from sales of securities and 1,777 million yen in gain on sales of investment securities, despite 3,500 million yen used in the purchase of securities, 2,794 million yen used in the purchase of property, plant, and equipment, and 1,157 million yen used in the purchase of intangible assets.

<Cash flows related to financing activities>

Cash flows related to financing activities during the consolidated fiscal year under review resulted in net cash used of 3,553 million yen (compared to net cash used of 3,041 million yen in the previous consolidated fiscal year). This figure reflects various factors, including cash dividends paid of 2,329 million yen and purchase of 1,001 million yen in treasury shares.

(4) Outlook

Ongoing and robust wage growth is expected to provide underlying support for a gentle recovery in the Japanese economy, resulting in improvements in disposable income, leading to a gradual increase in personal consumption. Inflation is expected to slow, primarily in energy and food prices. However, overall, prospects remain uncertain due to deepening labor shortages in Japan and the potential impact of US economic and foreign policies on the global economy.

In light of these business conditions, by formulating a sustainable management policy, The Pack Group will strive to achieve further improvements in customer satisfaction and business performance as a provider of comprehensive packaging solutions, based on its mission of bolstering social prosperity and creating satisfaction through packaging.

2. Basic Approach to Selecting Accounting Standards

The Pack Group will continue to prepare consolidated financial statements based on Japanese accounting standards. This will allow comparisons to previous years and to financial data for other companies. We will take appropriate action with regard to the application of International Financial Reporting Standards (IFRS), accounting for the relevant factors in play in Japan and other countries.

3. Consolidated Financial Statement and Notes**(1) Consolidated Balance Sheet**

(Million yen)

	Previous fiscal year (As of December 31, 2024)	Current fiscal year (As of December 31, 2025)
Assets		
Current assets		
Cash and deposits	15,167	24,061
Notes receivable-trade	4,290	3,997
Accounts receivable-trade	21,055	20,812
Securities	8,499	2,000
Merchandise and finished goods	7,121	7,271
Work in process	1,260	1,139
Raw materials and supplies	986	1,033
Other	1,671	1,384
Allowance for doubtful accounts	(11)	(32)
Total current assets	60,043	61,667
Non-current assets		
Property, plant, and equipment		
Buildings and structures, net	8,399	8,338
Machinery, equipment, and vehicles, net	9,114	9,786
Tools, furniture and fixtures, net	339	329
Land	11,180	11,238
Construction in progress	1,133	659
Total property, plant and equipment	30,166	30,352
Intangible assets	3,384	4,310
Investments and other assets		
Investment securities	8,058	6,114
Retirement benefit asset	627	1,017
Deferred tax assets	110	123
Other	955	679
Allowance for doubtful accounts	(55)	(52)
Total investments and other assets	9,697	7,881
Total non-current assets	43,248	42,544
Total assets	103,292	104,212

(Million yen)

	Previous fiscal year (As of December 31, 2024)	Current fiscal year (As of December 31, 2025)
Liabilities		
Current liabilities		
Notes and accounts payable-trade	13,966	13,593
Electronically recorded obligations-operating	7,149	6,014
Current portion of long-term loans payable	33	33
Income taxes payable	1,774	1,510
Provision for bonuses	358	309
Provision for bonuses for directors (and other officers)	56	50
Other	4,427	4,313
Total current liabilities	27,766	25,824
Non-current liabilities		
Long-term loans payable	49	429
Retirement benefit liability	335	306
Deferred tax liabilities	620	623
Other	34	30
Total non-current liabilities	1,040	1,390
Total liabilities	28,806	27,214
Net assets		
Shareholders' equity		
Capital stock	2,553	2,553
Capital surplus	3,161	3,164
Retained earnings	69,259	72,954
Treasury shares	(3,536)	(4,485)
Total shareholders' equity	71,437	74,186
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,035	1,624
Deferred gains or losses on hedges	3	–
Foreign currency translation adjustment	561	625
Remeasurements of defined benefit plans	421	541
Total accumulated other comprehensive income	3,022	2,791
Share acquisition rights	25	18
Total net assets	74,485	76,997
Total liabilities and net assets	103,292	104,212

(2) Consolidated Statement of Income and Consolidated Statement of Comprehensive Income**Consolidated Statement of Income**

(Million yen)

	Previous fiscal year (from January 1, 2024 to December 31, 2024)	Current fiscal year (from January 1, 2025 to December 31, 2025)
Net sales	101,461	103,125
Cost of sales	75,858	77,674
Gross profit	25,603	25,451
Selling, general and administrative expenses	17,593	18,243
Operating profit	8,009	7,207
Non-operating income		
Interest income	126	138
Dividend income	160	169
Rent income	39	40
Other	25	49
Total non-operating income	353	398
Non-operating expenses		
Interest expenses	3	7
Cost of lease revenue	5	6
Foreign exchange losses	46	28
Commission for purchase of treasury shares	13	1
Other	7	29
Total non-operating expenses	77	74
Ordinary profit	8,285	7,532
Extraordinary income		
Gain on sales of investment securities	852	1,377
Gain on sales of non-current assets	51	2
Total extraordinary income	903	1,379
Extraordinary losses		
Loss on sales on non-current assets	10	0
Loss on reduction of non-current assets	18	10
Loss on valuation of investment securities	-	41
Total extraordinary losses	28	52
Profit before income taxes	9,160	8,859
Income taxes-current	2,764	2,772
Income taxes-deferred	79	62
Total income taxes	2,844	2,834
Profit	6,316	6,024
Profit attributable to owners of parent	6,316	6,024

Consolidated Statement of Comprehensive Income

(Million yen)

	Previous fiscal year (from January 1, 2024 to December 31, 2024)	Current fiscal year (from January 1, 2025 to December 31, 2025)
Profit	6,316	6,024
Other comprehensive income		
Valuation difference on available-for-sale securities	(381)	(410)
Deferred gains or losses on hedges	6	(3)
Foreign currency translation adjustment	326	64
Remeasurements of defined benefit plans, net of tax	52	119
Total other comprehensive income	3	(230)
Comprehensive income	6,319	5,794
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	6,319	5,794

(3) Consolidated Statement of Changes in Equity

Previous fiscal year (from January 1, 2024 to December 31, 2024)

(Million yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of current period	2,553	3,156	64,975	(2,593)	68,092
Changes in items during period					
Dividends of surplus			(2,032)		(2,032)
Profit attributable to owners of parent			6,316		6,316
Purchase of treasury shares				(999)	(999)
Disposal of treasury shares		4		56	61
Net changes in items other than shareholders' equity					-
Total changes in items during period	-	4	4,283	(943)	3,344
Balance at end of current period	2,553	3,161	69,259	(3,536)	71,437

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income
Balance at beginning of current period	2,417	(2)	235	369	3,018
Changes in items during period					
Dividends of surplus					-
Profit attributable to owners of parent					-
Purchase of treasury shares					-
Disposal of treasury shares					-
Net changes in items other than shareholders' equity	(381)	6	326	52	3
Total changes in items during period	(381)	6	326	52	3
Balance at end of current period	2,035	3	561	421	3,022

	Share acquisition rights	Total net assets
Balance at beginning of current period	45	71,156
Changes in items during period		
Dividends of surplus		(2,032)
Profit attributable to owners of parent		6,316
Purchase of treasury shares		(999)
Disposal of treasury shares		61
Net changes in items other than shareholders' equity	(19)	(16)
Total changes in items during period	(19)	3,328
Balance at end of current period	25	74,485

Current fiscal year (from January 1, 2025 to December 31, 2025)

(Million yen)

	Shareholders' equity				
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at beginning of current period	2,553	3,161	69,259	(3,536)	71,437
Changes in items during period					
Dividends of surplus			(2,329)		(2,329)
Profit attributable to owners of parent			6,024		6,024
Purchase of treasury shares				(1,000)	(1,000)
Disposal of treasury shares		3		50	54
Net changes in items other than shareholders' equity					-
Total changes in items during period	-	3	3,695	(949)	2,749
Balance at end of current period	2,553	3,164	72,954	(4,485)	74,186

	Accumulated other comprehensive income				
	Valuation difference on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income
Balance at beginning of current period	2,035	3	561	421	3,022
Changes in items during period					
Dividends of surplus					-
Profit attributable to owners of parent					-
Purchase of treasury shares					-
Disposal of treasury shares					-
Net changes in items other than shareholders' equity	(410)	(3)	64	119	(230)
Total changes in items during period	(410)	(3)	64	119	(230)
Balance at end of current period	1,624	-	625	541	2,791

	Share acquisition rights	Total net assets
Balance at beginning of current period	25	74,485
Changes in items during period		
Dividends of surplus		(2,329)
Profit attributable to owners of parent		6,024
Purchase of treasury shares		(1,000)
Disposal of treasury shares		54
Net changes in items other than shareholders' equity	(6)	(237)
Total changes in items during period	(6)	2,511
Balance at end of current period	18	76,997

(4) Consolidated Statement of Cash Flows

(Million yen)

	Previous fiscal year (from January 1, 2024 to December 31, 2024)	Current fiscal year (from January 1, 2025 to December 31, 2025)
Cash flows from operating activities		
Profit before income taxes	9,160	8,859
Depreciation	2,416	2,940
Amortization of goodwill	–	14
Increase (decrease) in allowance for doubtful accounts	3	17
Increase (decrease) in provision for bonuses	36	(49)
Increase (decrease) in provision for bonuses for directors and other officers	3	(6)
Increase (decrease) in retirement benefit liability	67	(319)
Decrease (increase) in net defined benefit asset	(242)	50
Interest and dividend income	(287)	(308)
Interest expenses	3	7
Commission for purchase of treasury shares	13	1
Loss (gain) on sales of non-current assets	(41)	(1)
Loss on retirement of non-current assets	18	10
Loss (gain) on sales of investment securities	(852)	(1,377)
Loss (gain) on valuation of investment securities	–	41
Decrease (increase) in notes and accounts receivable-trade	(553)	738
Decrease (increase) in inventories	(275)	21
Increase (decrease) in notes and accounts payable-trade	(104)	(1,583)
Other, net	(130)	503
Subtotal	9,237	9,560
Interest and dividend income received	288	322
Interest expenses paid	(3)	(7)
Income taxes paid	(2,421)	(3,013)
Net cash provided by (used in) operating activities	7,101	6,862
Cash flows from investing activities		
Payments into time deposits	–	(500)
Purchase of securities	(10,500)	(3,500)
Proceeds from sales of securities	10,100	9,500
Purchase of property, plant, and equipment	(4,768)	(2,794)
Proceeds from sales of property, plant, and equipment	84	7
Purchase of intangible assets	(919)	(1,157)
Purchase of investment securities	(609)	(30)
Proceeds from sales of investment securities	988	1,777
Payments for leasehold and guarantee deposits	(15)	(12)
Other, net	204	224
Net cash provided by (used in) investment activities	(5,436)	3,514
Cash flows from financing activities		
Proceeds from long-term loans	97	–
Repayments of long-term loans payable	(48)	(173)
Cash dividends paid	(2,032)	(2,329)
Purchase of treasury shares	(1,013)	(1,001)
Other, net	(43)	(48)
Net cash provided by (used in) financing activities	(3,041)	(3,553)
Effect of exchange rate change on cash and cash equivalents	219	71
Net increase (decrease) in cash and cash equivalents	(1,156)	6,894
Cash and cash equivalents at beginning of period	17,812	16,656
Cash and cash equivalents at end of period	16,656	23,551

(5) Notes to Consolidated Financial Statements

Going Concern Assumption

Not applicable

Notes on Changes in Accounting Policies

(Application of the Accounting Standard for Current Income Taxes and other applicable standards)

We have applied the Accounting Standard for Current Income Taxes (Accounting Standards Board of Japan [ASBJ] Statement No. 27, October 28, 2022; “2022 Revised Accounting Standard” hereinafter) and related standards from the start of the consolidated fiscal year under review.

Revisions of income categories for tax purposes (taxation of other comprehensive income) are in accordance with the transitional treatment specified in the proviso of Paragraph 20-3 of the 2022 Revised Accounting Standard and with the transitional treatment specified in the proviso to paragraph 65-2 (2) of the Guidance on Accounting Standard for Tax Effect Accounting (ASBJ Guidance No. 28, October 28, 2022; “2022 Revised Implementation Guidance” hereinafter). This change in accounting policy does not affect the consolidated financial statements.

In addition, we applied the provisions of the 2022 Revised Implementation Guidance from the start of the consolidated fiscal year under review with regard to revised treatment on the consolidated financial statements in cases involving deferred tax on gains or losses arising from the sale of shares of subsidiaries and other securities among consolidated companies. This change in accounting policy has been applied retroactively. Consolidated financial statements for the previous fiscal year have been restated to reflect this retroactive application. This change in accounting policy does not affect consolidated financial statements for the previous fiscal year.

Segment and Other Information

[Segment information]

1. Segment overview

The reportable segments of The Pack Group are the smallest units for which separate financial information can be obtained and for which regular examinations are performed by the Board of Directors to determine resource allocation and evaluate operational results.

The Group is engaged primarily in the manufacture and sale of paper bags, folding paper cartons, corrugated boxes, and plastic bags.

Based on the nature of the products, there are two reportable segments: Paper Products and Film Packaging.

The Group’s major products are paper bags, folding paper cartons, corrugated boxes, and printing in the Paper Products segment and plastic bags and garment bags in the Film Packaging segment.

2. Method to determine net sales, profit or loss, assets, liabilities and other items by reportable segment

The accounting method used for the reportable segments complies with accounting policies adopted in preparing the consolidated financial statements.

Profit for reportable segments is stated on an operating profit basis.

3. Information concerning net sales and profit or loss by reportable segment and breakdown information on revenues
Previous fiscal year (from January 1, 2024 to December 31, 2024)

(Million yen)

	Reportable segment			Other businesses (Note 1)	Total	Adjustment (Note 2)	Amount posted in the consolidated financial statements (Note 3)
	Paper Products	Film Packaging	Subtotal				
Net sales							
Paper bags	32,214	–	32,214	–	32,214	–	32,214
Folding paper cartons	25,882	–	25,882	–	25,882	–	25,882
Corrugated boxes	13,027	–	13,027	–	13,027	–	13,027
Printing	1,990	–	1,990	–	1,990	–	1,990
Film packaging	–	13,499	13,499	–	13,499	–	13,499
Other	–	–	–	14,846	14,846	–	14,846
Revenues from contracts with customers	73,114	13,499	86,614	14,846	101,461	–	101,461
Other revenues	–	–	–	–	–	–	–
Sales to external customers	73,114	13,499	86,614	14,846	101,461	–	101,461
Intersegment sales and transfers	–	–	–	–	–	–	–
Total	73,114	13,499	86,614	14,846	101,461	–	101,461
Segment profit	7,168	933	8,102	1,261	9,364	(1,354)	8,009
Segment assets	60,257	8,687	68,944	8,359	77,304	25,987	103,292
Other items							
Depreciation	1,947	338	2,285	90	2,376	39	2,416
Increases in property, plant and equipment and intangible assets	5,595	320	5,916	207	6,123	0	6,123

Notes:

1. “Other businesses” includes supplies and other goods.
2. The adjustments are as follows:
 - (1) The -1,354 million yen adjustment of segment profit includes the elimination of intersegment transactions of -2 million yen not allocated to reportable segments and corporate expenses of -1,351 million yen. Corporate expenses primarily involve the parent company’s Administrative Department.
 - (2) The 25,987 million yen adjustment of segment assets represents corporate assets not allocated to reportable segments. Corporate assets include mainly the parent company’s surplus assets under management (cash and deposits of 8,981 million yen and securities of 8,499 million yen), long-term investments (investment securities of 7,528 million yen), and parent company land of 978 million yen.
 - (3) Adjustments to depreciation are related to the parent company’s head office assets.
3. Segment profit is adjusted for consistency with the operating profit stated in the consolidated statement of income.

Current fiscal year (from January 1, 2025 to December 31, 2025)

(Million yen)

	Reportable segment			Other businesses (Note 1)	Total	Adjustment (Note 2)	Amount posted in the consolidated financial statements (Note 3)
	Paper Products	Film Packaging	Subtotal				
Net sales							
Paper bags	32,044	–	32,044	–	32,044	–	32,044
Folding paper cartons	26,916	–	26,916	–	26,916	–	26,916
Corrugated boxes	14,743	–	14,743	–	14,743	–	14,743
Printing	2,049	–	2,049	–	2,049	–	2,049
Film packaging	–	13,322	13,322	–	13,322	–	13,322
Other	–	–	–	14,048	14,048	–	14,048
Revenues from contracts with customers	75,754	13,322	89,076	14,048	103,125	–	103,125
Other revenues	–	–	–	–	–	–	–
Sales to external customers	75,754	13,322	89,076	14,048	103,125	–	103,125
Intersegment sales and transfers	–	–	–	–	–	–	–
Total	75,754	13,322	89,076	14,048	103,125	–	103,125
Segment profit	6,567	829	7,396	1,199	8,596	(1,388)	7,207
Segment assets	62,558	8,547	71,106	7,929	79,036	25,175	104,212
Other items							
Depreciation	2,422	358	2,781	114	2,896	44	2,940
Amortization of goodwill	–	–	–	–	–	14	14
Increases in property, plant and equipment and intangible assets	2,977	329	3,307	215	3,523	–	3,523

Notes:

1. “Other businesses” includes supplies and other goods.
2. The adjustments are as follows:
 - (1) The -1,388 million yen adjustment of segment profit includes the elimination of intersegment transactions of -82 million yen not allocated to reportable segments and corporate expenses of -1,305 million yen. Corporate expenses primarily involve the parent company’s Administrative Department.
 - (2) The 25,175 million yen adjustment of segment assets represents corporate assets not allocated to reportable segments. Corporate assets include mainly the parent company’s surplus assets under management (cash and deposits of 17,312 million yen and securities of 1,500 million yen), long-term investments (investment securities of 5,429 million yen), and parent company land of 933 million yen.
 - (3) Adjustments of depreciation are related to the parent company’s head office assets.
 - (4) Adjustments of amortization of goodwill represent amortization related to corporate goodwill not allocated to reportable segments.
3. Segment profit is adjusted for consistency with the operating profit stated in the consolidated statement of income.

[Related information]

Previous fiscal year (from January 1, 2024 to December 31, 2024)

1. Product- and service-specific information
This is omitted here because similar information is provided under segment information.
2. Region-specific information
 - (1) Net sales
This is omitted here because sales to external customers in Japan account for more than 90% of net sales on the consolidated statement of income.
 - (2) Property, plant, and equipment
This is omitted here because the amount for property, plant, and equipment located in Japan accounts for more than 90% of the amount for property, plant, and equipment on the consolidated balance sheet.
3. Information specific to major customers
This is omitted here because no single external customer sales to whom account for 10% or more of net sales on the consolidated statement of income exists.

Current fiscal year (from January 1, 2025 to December 31, 2025)

1. Product- and service-specific information
This is omitted here because similar information is provided under segment information.
2. Region-specific information
 - (1) Net sales
This is omitted here because sales to external customers in Japan account for more than 90% of net sales on the consolidated statement of income.
 - (2) Property, plant, and equipment
This is omitted here because the amount for property, plant, and equipment located in Japan accounts for more than 90% of the amount for property, plant, and equipment on the consolidated balance sheet.
3. Information specific to major customers
This is omitted here because no single external customer sales to whom account for 10% or more of net sales on the consolidated statement of income exists.

[Information on impairment loss on fixed assets by reportable segment]

Not applicable

[Information on amortization of goodwill and unamortized balances by reportable segment]

Previous fiscal year (from January 1, 2024, to December 31, 2024)

Not applicable

Current fiscal year (from January 1, 2025, to December 31, 2025)

(Million yen)

	Reportable segment			Others	Corporate/ elimination	Total
	Paper Products	Film Packaging	Subtotal			
Amortization in current year	-	-	-	-	14	14
Ending balance	-	-	-	-	83	83

Note: The amounts under "Corporate/elimination" represent amortization and unamortized balances of corporate goodwill not allocated to reportable segments.

[Information on gain on negative goodwill by reportable segment]

Not applicable

Per Share Information

(Yen)

	Previous fiscal year (from January 1, 2024 to December 31, 2024)	Current fiscal year (from January 1, 2025 to December 31, 2025)
Net assets per share	1,321.50	1,384.90
Basic earnings per share	111.17	107.13
Diluted earnings per share	111.11	107.09

Notes:

- On July 1, 2025, the Company executed a share split at a ratio of three shares per share of common stock. Calculations of net assets per share, basic earnings per share, and diluted earnings per share are based on the assumption that this stock split occurred at the start of the previous fiscal year.
- The basic assumptions for calculating basic earnings per share and diluted earnings per share are as follows:

	Previous fiscal year (from January 1, 2024 to December 31, 2024)	Current fiscal year (from January 1, 2025 to December 31, 2025)
Basic earnings per share		
Profit attributable to owners of parent (million yen)	6,316	6,024
Amounts not available to common shareholders (million yen)	–	–
Profit attributable to owners of parent related to common shares (million yen)	6,316	6,024
Average number of shares outstanding during the period (thousand shares)	56,813	56,238
Diluted earnings per share		
Adjustment to profit attributable to owners of parent (million yen)	–	–
Increase in number of common shares (thousand shares)	30	21
of which share acquisition rights (thousand shares)	30	21
Antidilutive securities excluded from diluted earnings per share calculations		–

- The basic assumptions for calculating net assets per share are as follows:

Item	Previous fiscal year (from January 1, 2024 to December 31, 2024)	Current fiscal year (from January 1, 2025 to December 31, 2025)
Total net assets (million yen)	74,485	76,997
Deduction on total net assets (million yen)	25	18
of which share acquisition rights (million yen)	25	18
Net assets applicable to common shares (million yen)	74,459	76,978
Number of common shares used in calculation of net assets per share (thousand shares)	56,344	55,584

Material Subsequent Events

Purchase of treasury shares

In its meeting held February 13, 2026, the Company Board of Directors resolved to purchase treasury shares as outlined below, pursuant to Article 156 of the Companies Act, as applied under Article 165, Paragraph 3 of that Act.

1. Reason for treasury shares purchase

As part of the capital policies established in the Medium-Term Management Plan, the Company will purchase treasury shares for purposes including enhancing returns to shareholders and improving capital efficiency.

2. Details of this purchase

- | | |
|---|---|
| (1) Class of shares to be purchased: | Company common stock |
| (2) Total number of shares to be purchased: | Up to 1,800,000 shares
(3.24% of total shares issued and outstanding
[not including treasury shares]) |
| (3) Total price of purchase of shares: | Up to 2,000 million yen |
| (4) Period of purchase: | February 13 – December 31, 2026 |
| (5) Method of purchase: | Market purchase on the Tokyo Stock Exchange |